



Professional Wealth Management Tea Break, September 17, 2025

<https://www.pwmnet.com/video/96e735b1-0db9-445e-8ee0-f8cea0140922>

Fiona Frick joins PWM's Yuri Bender and Ali Al-Enazi over a cup of green tea to explore the reshaping of Europe's financial and geopolitical landscape



Key Themes & Take-Aways

- **France as a canary for European fragility**
The political upheaval in France signals deeper stresses across Europe's institutional, social, and governance architecture.
- **Strategic sovereignty: defence, energy & supply chains**
Europe is reasserting control in areas once globally integrated. Defence is being reframed as a social imperative under the ESG framework.
- **Valuation dislocation in European equities**
Political risk may be over-penalized by markets. European equities trade at a discount (forward estimated P/E ~17x vs U.S. over 20x), and offer higher dividend yield, giving discerning investors room to find value.

- **Shifting risk paradigms & multipolarity**

What was once considered “safe” is no longer certain — geopolitical, regulatory and structural disruptions must be embedded into risk frameworks.

- **Active management**

In times of structural uncertainty, passive strategies may falter. Active management allows investors to exploit mispricing, navigate tail risks, and pivot as trends evolve.

- **Technology & AI as enablers for active managers**

AI and data tools enable systematic alpha generation. The paradigm advocated is one of tech-augmented active management: human judgment, conviction and discretionary decisions scaffolded by algorithms, digital risk engines and insights. Active management is less about the start manager and more about the manager training the machine